



SALVATION ARMY
TRADING
COMPANY

Modern Slavery Statement 2023



Salvation Army Trading Company Ltd (SATCoL)

At Salvation Army Trading Company Ltd (SATCoL) we hold a zero-tolerance stance on acts of modern slavery and human trafficking or on any breach of our Ethical Policy and will not condone any such action by our contractors, suppliers, or consultants.

This is a statement of the steps SATCoL has taken, including those during the last financial year, in its commitment to ensure that modern slavery and human trafficking are not taking place in any of its supply chains or any part of its business. The Salvation Army has delivered the UK Government’s Victims of Modern Slavery Care and Co-ordination Services contract since 2011 - further details are provided in this report on how SATCoL is able to support the service and victims.

About (SATCoL)

Salvation Army Trading Company Ltd (SATCoL) is a wholly owned subsidiary of the Salvation Army Trust. Its core purpose is to enable the mission and provide resources to help the work of The Salvation Army in the United Kingdom and Ireland. This is achieved through the operation of a multi-faceted business including its **Clothing Collection Division (CCD)** and **Charity Shops Division** - a national chain of 240+ charity shops and donation centres throughout the UK. Other companies and brands that form part of SATCoL, and help to contribute to its aims, are Salvationist Publishing & Supplies (SP&S), R. Smith & Co, Studio Music, World of Brass, and World of Sound - providing resources to The Salvation Army for their ongoing charitable work, mission, witness, and worship; and producing music publications and music recordings.



SATCoL employs over 1,000 full and part time colleagues. A wealth of volunteering opportunities are offered in the Charity Shops Division and its c. 4,600 volunteers provide approximately 25,000 hours of support each week in shops and donation centres.

Through our various reuse and recycling schemes, SATCoL raised over **£10.8m** for the Salvation Army in 2022/23.

About The Salvation Army

The Salvation Army expresses its faith through charitable action by working at the heart of communities across the UK and Ireland. They have 650 churches and community centres where they offer friendship, practical help and support to some of the most disadvantaged people in our communities.

The Salvation Army offer practical support and services to all who need them, regardless of ethnicity, religion, gender, or sexual orientation. Their work seeks to address:

- Homelessness
- Modern slavery
- Poverty
- Addiction
- Campaigning and social policy
- Older people's care
- Community needs - such as debt advice, unemployment, isolation

The Salvation Army has delivered the UK Government's Victims of Modern Slavery Care and Co-ordination Services contract in partnership with the Home Office and supply chain partners since 2011. Together, they deliver accommodation, outreach, and specialist support to victims of modern slavery and trafficking across England and Wales. Since 2011, they have directly supported 18,291 victims of modern slavery and human trafficking, including 8,830 victims in last 12 months.

Direct Support for Victims of Modern Slavery

Clients within the Salvation Army Adult Victims of Modern Slavery Victim Care and Coordination Services (AVMS) can present a voucher at SATCoL stores to obtain clothing and footwear when their circumstances are such that emergency items are needed. The AVMS teams have direct contact to SATCoL's 240+ network of charity shops and donation centres. Last year we issued 2,959 free clothing vouchers to people in need, including refugees arriving from Ukraine and other parts of the world.

The Salvation Army plays a prominent role in seeking to alleviate modern slavery and human trafficking. SATCoL directly supports this and recognises the need to continually review and tighten its own checks and controls in this regard.

Commercial Customers

UK and overseas commercial customers that purchase used goods from SATCoL are required to sign up to a Code of Conduct which has been designed to ensure that the downstream handling of goods is in line with our overall mission of sustainability by adhering to the following principles:

- Appropriate working conditions and contractual conditions of staff, including minimum wage and Health and Safety standards
- Ethical handling of goods through the entire value chain
- Recognised business standards, registrations, and practices in place, including environmental plan, management, and transportation of goods
- Minimising the remaining waste fraction.

SATCoL views these principles as a fundamental part of its responsibility towards the people and organisations that donate goods to us. Risk management procedures and audit programmes have been further enhanced to ensure minimum expected standards are achieved.

SATCoL works closely with all commercial customers to ensure they comply with its Code of Conduct. The company annually reviews the requirements contained therein as a basis for cooperation and requires organisations to continuously work to ensure that the handling of goods takes place in compliance with the standards as defined. Furthermore, SATCoL encourages its partners to pass on the same ethical standards towards their own stakeholders. The standards in the Code of Conduct are verified by site visits and audits for new and existing partners from whom a collaborative approach is expected. SATCoL reserves the right to make third party and/or unannounced visits to monitor compliance with the requirements.

SATCoL's UK and international customer audits were reinstated in 2022 following a temporary suspension due to the worldwide pandemic.

Instructions and signage at sorting facilities are available in multi-language format recognising the needs at the location and of any visiting hauliers.

Collaboration and continuous improvement

SATCoL is a member of the **European Network on Recycling (ENoR)**, a group of Salvation Army representatives from across Europe who meet regularly to discuss recycling and reuse activities undertaken in each territory.

ENoR has developed a code of practice relating to the sale of used goods to commercial customers. This includes a focus on reducing the risk of modern slavery at wholesale customer operational sites in the UK and abroad.

SATCoL is also a member of the Textile Recycling Association and Charity Retail Association and has continued to work with these groups to drive best practice through a UK-based collaborative initiative - the TRUST forum. The Trader Recycling Universal Standard (TRUST) was established to set common minimum expected standards across the industry. Graders, merchants and sorters are able to achieve bi-annual certification through an independent audit focusing on 5 key areas:

- Sound business and professional practices
- Health & Safety
- Working Conditions (recruitment, young persons, no forced labour)
- Transport and destination of goods
- Environmental standards



It now has around 50 traders. <https://www.trustmerchants.org.uk/>

Over the last 3 years, SATCoL representatives have been at the forefront of this working group helping to develop the project objectives, define its approach to auditing and further develop its content and roll out programme. The TRUST certification is the outcome of this coalition dedicated to boosting standards within the recycling sector. It has the backing of more than 2,500 charity shops across the United Kingdom and was formed not only from representatives of the Charity Retail Association, Textile Recycling Association, and charity retail chains, but also academics, waste reduction charities and textile recyclers, with input from the Environment Agency, the WISH (Waste Industry Safety and Health) Forum and the Chartered Institute of Waste Management (CIWM).

Procurement

SATCoL procures a range of goods that are for sale through SP&S and in its charity shops, for example, Salvationists' uniform and gift cards. SATCoL also procure a wide range of goods and services to support the running of the business, for example, vehicles, clothing banks and services such as haulage and maintenance.

To ensure the protection of human rights SATCoL has an ethical sourcing policy and procedure in place. However, the need to go further was recognised and therefore a revised procurement process will be launched in autumn 2023. This will ensure a consistent approach across the different business divisions as well as ensuring that suppliers' workplace standards meet the expected principles. They will encompass responsible sourcing, ethical trading, business integrity (including labour force controls) and environmental compliance. Where applicable, verification via overseas agents for assurance is sought including anti-slavery policies as well as quality control samples and health & safety checks.

With a supplier base of c1,300, the 2023/24 focus is upon the diverse supplier base that account for 85% of the current annual £37m spend.

Suppliers are required to comply with sourcing principles and ethical policies, which require them to:

- Participate in ethical trading audit assessments
- Provide employees with good working conditions, fair treatment, and reasonable rates of pay; and
- Respect workers' human rights and comply fully with all applicable laws.

The on-boarding of new suppliers has been enhanced with an assessment framework that includes due diligence checks and a thorough approval process. Any instance of non-compliance in respect of modern slavery and human trafficking will result in immediate suspension of supply. SATCoL will insist on a corrective action plan being put in place, where necessary. Once SATCoL is satisfied that standards are being met, supply may be reinstated.

Recruitment

As an equal opportunities' employer, SATCoL is committed to creating and ensuring a non-discriminatory and respectful working environment for its colleagues. All colleagues should feel confident that they can expose wrongdoing without any risk to themselves.

SATCoL recruitment and people management processes are designed to ensure that all prospective colleagues are legally entitled to work in the UK and to safeguard colleagues from any abuse or coercion.

SATCoL policies include:

- Equality diversity & inclusion
- Recruitment and selection
- Harassment and bullying
- Employee code of conduct

SATCoL's Employee Code of Conduct and company values demonstrate the importance of compassion and respect for others. The company's core values are central to everything it does under the theme ***Dare to Care***. At SATCoL's annual conference in mid-2023, the theme was Dare to Care...for **the environment** and the focus for next year is set to be Dare to Care...**for our Colleagues**.

SATCoL's core values are:

- Compassion
- Accountability
- Respect
- Equality



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Our values are:

Compassion

We think of others first. We will show acts of kindness, being considerate of others, always seeking to encourage and motivate our colleagues and being polite and helpful towards our customers.

Accountability

We aspire to be the best we can be at work. We expect everyone to work to the best of their ability, to deliver on their promises, always acting with integrity and in the best interests of the company.

Respect

We believe in teamwork and collaborative working. We see equal value in all our colleagues, irrespective of their role, appreciating their unique attributes.

Equality

We value diversity and inclusivity, trying to create work environments which allow people to flourish. We believe that working with people of different backgrounds, cultures and thinking styles helps colleagues grow.

Our core purpose is:

Enabling mission and providing resources to help the work of The Salvation Army.

As an employer, SATCoL does everything possible to avoid inadvertently engaging those who present themselves as looking for work but who are in fact ‘controlled’ by a third person. Safe recruitment practices are followed, ensuring that appropriate pre-employment checks are undertaken for everyone who is offered a role, whether permanent or temporary, agency worker or contractor. This includes right to work and disclosure checks, where appropriate. All store managers are now DBS checked and required to undertake Safeguarding training.

The recruitment of colleagues is managed in-house. Where it is necessary to engage an agency to secure workers for employment, the agency is from a preferred supplier list. Each agency on the list has been carefully selected and is required to conduct a rigorous recruitment process to minimise safeguarding risks as well as slavery and human trafficking risks.

SATCoL seeks to treat all colleagues with dignity and respect, provide safe working conditions, and act ethically and within the law. A **wellbeing commitment** has been developed to integrate with the company’s values recognising that today, more than ever, wellbeing challenges in society and the workplace threaten to undermine the health of individuals and the organisations they represent.

Training

Training is an important part of effective human rights practices. SATCoL therefore undertakes efforts to build awareness about human rights issues within the supply chain and more widely. The Salvation Army Anti-Trafficking Unit based in London, offers a service that supplies support and secure accommodation to stop people being sold into sexual exploitation, forced labour, slavery etc. The department has close ties with SATCoL and is an additional valuable resource for advice and guidance in the mission to prevent slavery and human trafficking. For further information go to: www.salvationarmy.org.uk/modern-slavery

SATCoL recently launched a new training module on its e-learning platform, The Learning Booth. This includes a range of learning activities to develop understanding of modern slavery by highlighting the extent of modern slavery and human trafficking in the UK. It explores typical signs of exploitation and how to report concerns using example case studies. This facility is available to all colleagues including volunteers and has already been completed by almost 300 colleagues. As procurement procedures are enhanced, colleagues involved in buying or procurement and the recruitment and deployment of colleagues will receive training on modern slavery and ethical employment practices.

Topic 1: Modern Slavery



While it may seem like a thing of the past, there are actually more people who are victims of slavery today than at any other point in history.

All countries are affected, not just poorer nations, with around one and a half million victims of modern slavery living in developed countries.

Modern slavery is a profitable business, making over £100 billion every year through various industries. More than a third of this illegal profit comes from developed countries.

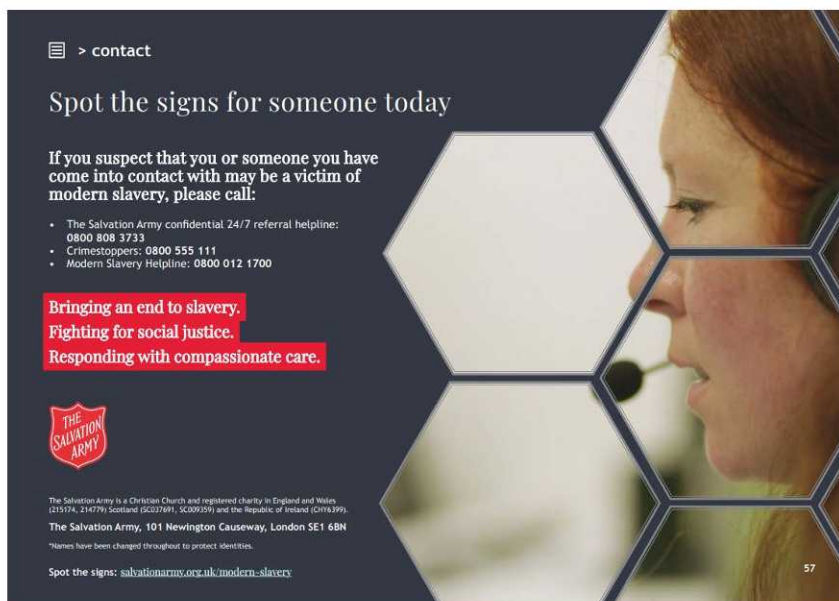
Useful to Know!

- Slavery is a global problem. According to the Global Slavery Index, there are over 40 million people in modern slavery worldwide.

Let's take a look at some examples...

In October 2022, SATCoL again marked Anti-Slavery day with a campaign promoted on its internal communication platform, re:connect, entitled **#wearenotforsale**, reminding teams that colleagues at The Salvation Army work hard to address modern-day slavery through many ways; including transporting adult-victims to a safe place, raising funds for the victim care fund, helping rebuild lives and to support the message that people are not for sale and should never be treated as a commodity. SATCoL teams were encouraged to:

- Share social media posts on Anti-Slavery Day to shop or personal accounts.
- Buy a ‘tattoo’ from the SP&S shop to wear on Anti-Slavery Day -and post a photo on social media accounts to help raise awareness.
- **Download and read the Year ten report on The Salvation Army’s Victim Care and Co-ordination contract**



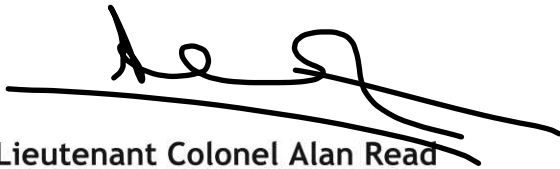
Given that The Salvation Army is a recognised specialist in modern slavery support for England and Wales, senior officers from the Salvation Army Anti-trafficking unit have briefed SATCoL teams on this topic at annual conferences and SATCoL has immediate access to advice and guidance documentation. Clear steps are in place on what action should be taken if slavery or human trafficking is suspected and how colleagues can escalate potential slavery or human trafficking issues to the relevant parties within The Salvation Army.



Whistleblowing Policy

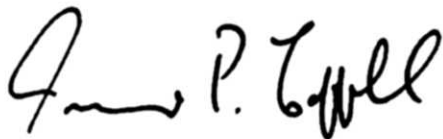
A whistleblowing policy is operated, aimed principally at colleagues but also applicable to others working in supply chains which encourages anyone to report any wrongdoing which extends to human rights violations such as modern slavery. All reports are fully investigated, and appropriate remedial actions taken.

This statement is made pursuant to section 54 (1) of the Modern Slavery Act and constitutes SATCoL's Slavery and Human Trafficking Statement for the period to 31st March 2023. It has been reviewed and approved by the Board of Directors.



Lieutenant Colonel Alan Read

Chairman Board of Directors: Salvation Army Trading Company Limited



Trevor Caffull

Managing Director: Salvation Army Trading Company Limited

30th September 2023

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